

North East London Integrated Care Partnership

Thursday, 6 July 2023; 14:00-14:45; **Venue** Main Hall, Stratford old Town Hall

AGENDA

	Item	Time	Lead	Attached/ verbal	Action required
1.0	Welcome, introductions and apologies	2.00pm	Chair		
1.1.	Declaration of conflicts of interest			Attached	Note
1.2.	Minutes of last meeting held on 5 April 2023			Attached	Approve
1.3.	Matters arising and action log			Attached	Note
2.0	The Big Conversation	2.05pm	CP	Attached	Discuss
3.0	Review/reflection on the past year - results of effectiveness survey and improvement plan	2.15pm	Chair	Attached	Note
4.0	ICP work plan	2.25pm	Chair	Attached	Note
5.0	Questions from the public	2.35pm	Chair	Verbal	
6.0	Close	2.45pm	Chair		
Date of next meeting: 4 October 2023					

Jenny Ellis	Member of Redbridge Partnership Board	ICP Committee Redbridge ICB Sub-committee Redbridge Partnership Board	Financial Interest	Redbridge Council for Voluntary Service (Redbridge CVS)	RedbridgeCVS is a provider of social prescribing, community engagement and infrastructure support for the voluntary and community sector.	2020-01-19		
			Financial Interest	Odd Eyes Theatre Company	Trustee of a North East London-based charity that specialises in community empowerment and social inclusion through theatre.	2018-05-24		
Johanna Moss	Chief strategy and transformation officer	ICB Board ICB Population, Health & Integration Committee ICP Committee ICS Executive Committee Mental Health, Learning Disability & Autism Collaborative sub-committee Primary Care Collaborative sub-committee	Non-Financial Professional Interest	UCL Global Business School for Health	Health Executive in Residence	2022-09-01		
John Gieve	Chair of Homerton Healthcare	City & Hackney ICB Sub-committee City & Hackney Partnership Board ICP Committee	Indirect Interest	Pause	My wife is a trustee of Pause, the charity to support women whose children have been taken into care, and a board member of Pause Hackney.	2015-06-01		
			Non-Financial Professional Interest	Homerton Healthcare NHS Foundation Trust	I am Chair of Homerton Healthcare whose interests are affected by ICP and City and Hackney Partnership decisions	2019-03-01		

Marie Gabriel	ICB and ICP Chair	ICB Board ICB Finance, Performance & Investment Committee ICB Population, Health & Integration Committee ICB Quality, Safety & Improvement Committee ICB Workforce & Remuneration Committee ICP Committee NEM Remuneration Committee	Non-Financial Personal Interest	West Ham United Foundation Trust	Trustee	2020-04-01	Declarations to be made at the beginning of meetings
			Non-Financial Personal Interest	East London Business Alliance	Trustee	2020-04-01	Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	Race and Health Observatory	Chair of the RHO	2020-07-23	Declarations to be made at the beginning of meetings
			Non-Financial Personal Interest	Member of the labour party	Member of the labour party	2020-04-01	Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	NHS Confederation	Trustee Associated with my Chair role with the RHO	2020-07-23	Declarations to be made at the beginning of meetings
			Financial Interest	Local Government Association	Peer Reviewer	2021-12-16	Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	UKHSA	Associate NED	2022-04-25	Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	Institute of Public Policy Research (IPPR)	Commissioner on the IPPR Health and Prosperity Commission	2022-03-13	Declarations to be made at the beginning of meetings
Mark Santos	Redbridge Cllr & Cabinet Member Adult Services & Public Health	ICP Committee Redbridge ICB Sub-committee Redbridge Partnership Board	Financial Interest	Positive East	I am the Executive Director of the HIV Charity Positive East. Positive East receives statutory income via NEL Local Authorities & NHS via London HIV Fast Track Cities	2022-04-01	Declarations to be made at the beginning of meetings
			Indirect Interest	Bart's Health	My sister is a Finance Manager at Barts Health	2022-04-01	Declarations to be made at the beginning of meetings
Rt Hon Jacqui Smith	Member of Integrated Care Partnership Board	ICP Committee	Financial Interest	Barking, Havering & Redbridge University Hospitals Trust	Chair in common with Barts Health NHS Trust	2021-10-01	
			Financial Interest	Sandwell Children's Trust	Chair	2021-10-01	
			Financial Interest	Jacqui Smith Advisory Limited	Director	2021-10-01	
			Financial Interest	Dalgety Limited	Non-Executive Director	2021-10-01	
			Financial Interest	Global Partners Governance	Associate	2021-10-01	
			Non-Financial Personal Interest	Jo Cox Foundation	Chair	2021-11-01	
			Non-Financial Professional Interest	Kings Fund	Trustee	2021-10-01	
			Non-Financial Personal Interest	The Precious Trust	Chair	2021-10-01	
			Non-Financial Professional Interest	UCL Partners	Director	2021-10-01	
			Non-Financial Professional Interest	Barts Charity	Trustee	2021-10-01	

The Big Conversation

The Big Conversation is about listening to the people in our communities, and understanding their views about health, care and wellbeing. It will help us focus on what matters to local people and how we can work with them and use their insight to improve what we do.

Based on what we already know about the needs of local people, the Big Conversation focuses on our four priorities for improving quality and outcomes and tackling health inequalities: **Babies, children and young people, long term conditions, mental health and local employment and workforce.**

We are running an online [survey](#) open until 31 July (with c400 responses so far) and holding a series of events throughout June and July in local areas and online, with different groups and focusing on different topics, supported by local Healthwatch.

Analysis will take place in August with an event planned for Autumn to look at findings and how we use these to develop success measures to hold ourselves to account on and report on regularly.

For more info: The [‘Big Conversation’ - North East London Health & Care Partnership](https://northeastlondonhcp.nhs.uk)
(northeastlondonhcp.nhs.uk)

1.0 Introduction

Each year committee members are asked, through a survey, to share their views on the effectiveness of their committees, reflecting on what went well and what could be improved. This is done to inform future development of the committee and a summary of the results are included in the ICB's annual report. Given the ICB was established part way through the financial year, with nine months of committee operations from July to year end, these results are a more limited snapshot than usual, but still provide useful feedback to consider in terms of what to build on, change and develop for the new financial year.

2.0 Summary of overall comments on committee effectiveness

2.1 Things that went well:

- The Steering Group which helps to shape the agenda.
- Well attended from all sectors
- The chairing of the ICP
- Broad membership allowed for good debate and challenge
- The ICP has managed to establish itself and sign off the integrated care strategy in a relatively short space of time
- Clarity of presentations provided

2.2 What hasn't worked so well:

- It is not always easy to engage in a wider room, even if it is virtual, so need to think about who is not speaking up.
- The need to have this online does prevent more informal exchanges
- There is a reluctance from some people to speak and also there is a need to "capture" the chat.
- Meeting online
- The membership could reflect the population better in terms of diversity
- Its size means it will never be a forum for taking decisions as opposed to blessing decisions taken elsewhere
- The length of time taken to decide on governance
- Large areas requiring stakeholders to cover more than their normal areas (for example VCSEs being asked to provide representation for all boroughs)

2.3 Other comments:

- It is more difficult to see what our role is now we have signed off the Interim Integrated Care Strategy so some work on that would be useful.
- Work out what success looks like and that it must be informed by patients/residents. This will help shape our future work.
- Holding a meeting in person would enable relationships to be built on further and engage the audience more effectively
- Better sharing of good practice initiatives with clearer opportunities for boroughs to 'level up' on provision of services
- Focus on a particular theme at each
- Better communication with all boroughs

3.0 Progress to date and next steps

3.1 ICP Steering Group consideration

At the June meeting steering group members considered the results of the first committee effectiveness survey for the Integrated Care Partnership. Key points noted were:

- The continuance of smaller breakout groups in focussed sessions will encourage all voices in the room to be heard.
- It was noted that the Big Conversation is engaging and will continue to engage with underserved groups. It will also be a dialogue that ensures people receive feedback, are kept informed of any changes made due to their input, ensuring that they and their contribution are valued.
- Measuring success will form part of the Big Conversation.
- Now that the Integrated Care Strategy has been published the ICP can focus and monitor system success measures.
- Ensure public expectations are managed and to be open about budgets and workforce.
- Members of the ICP confirmed they are feeding back information and progress on the ICP at different forums e.g. via board chair/CEO reports.
- First meeting held face to face planned for July.

3.2 Next steps

For a development plan to be produced for the ICP steering group, considered and presented to the next ICP committee meeting.

26 June 2023

Integrated Care Partnership

Forward planner 2023/24

Month	Item	Lead	Things to consider
Standing items	<ul style="list-style-type: none"> • Apologies • Declarations of interest • Minutes of the last meeting • Matters arising • AOB 	Chair	
Wednesday 4 October 2023	<ul style="list-style-type: none"> • Reflections on the ICP development session • Workforce Strategy • Estates Strategy - TBC • ICP system planning process • System pressures 	CP FO Carolyn B Jo M/Anna C All	Verbal item to raise pressures in system for ICP discussion
Wednesday 10 January 2024	Review of ToRs		