

Havering ICB sub-committee

Agenda - 12 July 2023 – 4.35pm – 5.00pm Via MS Teams

1.0	Welcome	4.35 (5 mins)	Chair	Verbal	
1.1	Declarations of Interest			Attached	Note
1.2	Minutes from the 10 May 2023 mtg			Attached	Agree
1.3	Action log			Attached	Note
				<i>Pages 1 - 8</i>	
2.0	Questions from the Public	4.40 (10 mins)	Chair	Verbal	Discuss/ note
3.0	Better Care Fund (BCF) 2023-25	4.50 (10 mins)	Pete McDonnell	Attached	Approve
				<i>Pages 9 - 12</i>	
4.0	Any other business	5.00	All	Verbal	Discuss/ Note
Date of next meeting:					
13 September – ICB sub-committee					

- Declared Interests as at 21/06/2023

Name	Position/Relationship with ICB	Committees	Declared Interest	Name of the organisation/business	Nature of interest	Valid From	Valid To	Action taken to mitigate risk
Andrew Blake-Herbert	Chief Executive; London Borough of Havering	Havering ICB Sub-committee Havering Partnership Board ICB Board ICB Workforce & Remuneration Committee ICS Executive Committee	Financial Interest	London Borough of Havering	Employed as Chief Executive	2021-05-01		Declarations to be made at the beginning of meetings
Barbara Nicholls	Director of Adult Social Care & Health, Havering Council	Havering ICB Sub-committee Havering Partnership Board	Non-Financial Professional Interest	Association of Directors of Adult Social Services (ADASS)	Professional membership	2016-01-01		Declarations to be made at the beginning of meetings
Brid Johnson	Member of sub-committee (representative of NELFT)	Barking & Dagenham ICB Sub-committee Barking & Dagenham Partnership Board Havering ICB Sub-committee Havering Partnership Board Redbridge ICB Sub-committee Redbridge Partnership Board Waltham Forest Health and Care Partnership Board Waltham Forest ICB Sub-committee	Indirect Interest	Mid and South Essex ICB	My Partner is a Non-Executive Director at MSE ICB	2022-08-25		
Chetan Vyas	Director of Quality	Barking & Dagenham ICB Sub-committee Barking & Dagenham Partnership Board City & Hackney ICB Sub-committee City & Hackney Partnership Board Havering ICB Sub-committee Havering Partnership Board ICB Population, Health & Integration Committee ICB Quality, Safety & Improvement Committee Newham Health and Care Partnership Newham ICB Sub-committee Redbridge ICB Sub-committee Redbridge Partnership Board Tower Hamlets ICB Sub-committee Tower Hamlets Together Board Waltham Forest Health and Care Partnership Board Waltham Forest ICB Sub-committee	Indirect Interest	North East London CCG	Spouse is an employee of the CCG	2014-04-01		Declarations to be made at the beginning of meetings
			Indirect Interest	Some GP practices across NEL	Family members are registered patients - all practices not	2014-04-01		Declarations to be made at the beginning of meetings

					known nor are their registration dates			
			Indirect Interest	Redbridge Gujarati Welfare Association - registered charity in London Borough of Redbridge	Family member is a Committee member.	2014-04-01		Declarations to be made at the beginning of meetings
Emily Plane	Programme Lead - BHR System Development	Havering ICB Sub-committee Havering Partnership Board	Non-Financial Personal Interest	The Greenwood Practice	I am a registered patient of the Greenwood GP Practice, Gubbins Lane, Harold Wood, in Havering.	2022-04-01	2022-11-01	
			Non-Financial Professional Interest	Petersfield Surgery	I am a registered patient of Petersfield Surgery in Havering.	2022-11-02		
Narinderjit Kullar	Clinical Director, Havering Place Based Partnership	Clinical Advisory Group Formulary & Pathways Group (FPG) Havering ICB Sub-committee Havering Partnership Board	Financial Interest	St Edwards Medical Centre	GP Partner at practice	2017-11-01		
			Non-Financial Personal Interest	BHRUT	Wife works within the trust (Quality and Safety)	2017-11-01		
			Non-Financial Personal Interest	Havering Health GP Federation	Wife's Brother-in-Law is employed by the GP Federation	2016-12-01		

- Nil Interests Declared as of 21/06/2023

Name	Position/Relationship with ICB	Committees	Declared Interest
Ann Hepworth	Member of a CCG committee	Barking & Dagenham ICB Sub-committee Barking & Dagenham Partnership Board Havering ICB Sub-committee Havering Partnership Board Redbridge Partnership Board	Indicated No Conflicts To Declare.
Selina Douglas	Executive Director of Partnerships	Barking & Dagenham ICB Sub-committee Barking & Dagenham Partnership Board Havering ICB Sub-committee Havering Partnership Board Mental Health, Learning Disability & Autism Collaborative sub-committee Redbridge ICB Sub-committee Redbridge Partnership Board Waltham Forest Health and Care Partnership Board Waltham Forest ICB Sub-committee	Indicated No Conflicts To Declare.
Charlotte Pomery	Chief Participation and Place Officer	Barking & Dagenham ICB Sub-committee Barking & Dagenham Partnership Board	Indicated No Conflicts To Declare.

		<p>City & Hackney ICB Sub-committee City & Hackney Partnership Board Havering ICB Sub-committee Havering Partnership Board ICB Board ICB Population, Health & Integration Committee ICB Quality, Safety & Improvement Committee ICP Committee ICS Executive Committee Newham Health and Care Partnership Newham ICB Sub-committee Redbridge ICB Sub-committee Redbridge Partnership Board Tower Hamlets ICB Sub-committee Tower Hamlets Together Board Waltham Forest Health and Care Partnership Board Waltham Forest ICB Sub-committee</p>	
Gillian Ford	Councillor, member of a joint committee	<p>Havering ICB Sub-committee Havering Partnership Board ICP Committee</p>	Indicated No Conflicts To Declare.
Mark Ansell	member of a committee	<p>Clinical Advisory Group Havering ICB Sub-committee Havering Partnership Board</p>	Indicated No Conflicts To Declare.
Jwala Gupta	Havering North PCN Clinical Director	<p>Havering ICB Sub-committee Havering Partnership Board</p>	Indicated No Conflicts To Declare.

Minutes of the Havering ICB sub-committee

10 May 2023

Members:	
Cllr Gillian Ford (GF) (Chair)	Councillor, London Borough of Havering
Dr Narinderjit Kullar (NK) (Chair ICB sub-comm)	Havering Clinical Director
Mark Ansell (MA)	Director of Public Health, London Borough of Havering
Paul Rose (PR)	Chair, Havering Compact
Brid Johnson (BJ)	Interim Executive Integrated Care Director (London) (NELFT)
Barbara Nicholls (BN)	Director of Adult Social Care, London Borough of Havering
Helen Page (HP)	CEO, Havering Health
Michael Armstrong (MA)	Havering Care Association
Dalveer Johal (DJ)	Pharmacy Services Manager, NEL LPC (for Shilpa Shah)
Sophia Murphy (SM)	Associate Director Strategy and Partnership Team, BHRUT Attending of behalf of Ann Hepworth
Sunil Thakker (ST)	Director of Finance, NHS North East London
Dr Yasmin Heerah (YH)	Havering PCN Clinical director
Sandy Foskett (SF)	Senior Commissioner, LBH
Priti Gaberria (PG)	Commissioning and programme manager, LBH
Laura Neilson (LN)	Commissioning and programme manager, LBH
Susanne Rauprich (SRa)	Chief executive of Citizens Advice
Tara Geere	Director of Children's services, LBH
Patrick Odling-Smee (POS)	Director of Housing, London Borough of Havering
Shezana Malik (SM)	Deputy Director Havering Community Services (Interim)
In Attendance:	
Charlotte Pomery (CP)	Chief Participation and Place Officer, NHS North East London
Dotun Adepoju (DA)	Senior Governance manager, NHS North East London
Debbie Harris (DH)	Governance officer, NHS North East London
Matt Henry (MHe)	Senior Shared PMO Programme Lead (Urgent & Emergency Care and Older Peoples), NHS North East London
Pete McDonnell (PMc)	Community Services Manager (Adults), NHS North East London
Emily Plane (EP)	Head of Strategy and System Development, NHS North East London
Vicki Butler (VB)	Director of Clinical Reconfiguration, BHRUT
Tha Han (TH)	Public Health Consultant, London Borough of Havering
Jubada Akhtar-Arif (JAA)	Transformation Programme Manager, NHS North East London
Saem Ahmed (SA)	Head of planning and performance, NHS North East London
Apologies:	
Andrew Blake-Herbert (ABH)	CEO, London Borough of Havering
Anne-Marie Dean (AMD)	Chair, Havering Healthwatch
Luke Burton (LB)	Borough director, NHS North East London
Ann Hepworth (AH)	Director of Strategy and Partnerships, BHRUT
Dr Jwala Gupta (JGu) Co-Chair	Havering PCN Clinical director
Dr Ben Molyneux (BM)	Primary Care Development Clinical Lead

Chetan Vyas (CV)	Director of Quality, NHS North East London
Steve Rubery (SRu)	CEO, PELC

Item No.	Item title
1.0	Welcome, introductions and apologies
	Dr Kullar welcomed members to the meeting. Apologies were noted as above. All members joined the meeting virtually.
1.1	Declarations on Interest
	The Chair asked members to ensure they complete their Declarations of Interest form. No other declarations were declared
2.0	Questions from the Public
	No questions from the public were received though members went on to have a conversation on where the ICB sub-committee meeting is advertised. It was noted that it is only currently posted onto the NEL ICB website. Emily Plane (EP) offered to take an action to ensure the meeting is more widely advertised, suggesting it can be placed in the Havering Newsletter and it can be sent out through Jerry Haley's community and voluntary sector list. Barbara Nicholls (BN) suggested EP has a conversation with the Councils member of services who have experience webcasting meetings. Action: EP to investigate how the Havering ICB sub-committee can be publicised more widely.
3.0	Operating Plan
	Saem Ahmed (SA) provided an update on the Operating Plan. Highlights included: <ul style="list-style-type: none"> • 4 key priorities set out in the 23/24 planning guidance <ul style="list-style-type: none"> - Recovering core services and productivity - Delivering LTP ambitions - Transforming the NHS - Local empowerment and accountability • There are a range of national objectives and key targets set by NHS England on slide 3 in the pack of papers. • Although the 5-year cycle of the LTP has expired, the guidance makes a commitment to continue with the community health services LTP commitments across 23/24. • We have submitted complaint trajectories for most of the key areas where targets were set, however with a few exceptions mainly in mental health. • While we have submitted compliant trajectories in some areas there is a risk of deliverability. • NEL allocation for 23/24 of £4.18bn (excluding running costs) • ICB plan submission will be break even, however Includes high degree of specific risk around inflationary pressures of c.£20m in prescribing and CHC to be managed through NR measures and /or benefits from inflation falling quicker than anticipated. £88m of efficiencies assumed to be delivered with ongoing review opportunities to reduce expenditure. Comments from the Board: <ul style="list-style-type: none"> • It was noted that the Operating Plan is a snap shot at a point in time and is subject to change. • There are real pressures to deliver the plan with workforce costs being one of the highest. Having to plug gaps with clinical agency staff is a reality we face each day. It was noted though, that there are projects e.g. International

	<p>recruitment, taking place to try and reduce agency spending. Patient safety has to come first.</p> <ul style="list-style-type: none"> • It was noted on the pie chart (page 318 in the pack) that 55% of the overall budget is allocated to Acute services. If we move to a prevention and upstreaming that this piece of the pie needs to change over the next few years? • Brid Johnson (BJ) advised that they, along with BHRUT, have been reviewing the virtual ward spend which has an Acute focused model in our area. We have been looking at how we can bring more Acute frailty resource out into the community to maintain residents to stay in their own beds. • There is a need to shift residents' behaviour re Queens in respect of Queens being an outlier for admitting patients with avoidable conditions. • Has any system moved monies to follow the patients that we can learn from? <p>The Board noted the update.</p>
4.0	Better Care Plan
	<p>Pete McDonnell provided a verbal update on the Better Care Plan (BCF)</p> <p>Highlights included:</p> <ul style="list-style-type: none"> • A paper was previously brought to the Board that outlined the BCF which is a pooled budget between Health and Social Care sitting under a section 75. • The plan is developed each year with a submission to NHSE. • We are in the stage of closing off for this year, this reports on spends and KPIs along with a narrative. • The report will go to the Health and Wellbeing Board in June. Prior to this the report will be shared with Cllr Ford for the NHS deadline of 23 May. • The submission for this year 2023/25 is due at the Health and Wellbeing Board on 28th June, submitted to NHSE on the same day and then for approval by NHSE by September. • The full report is intended to come back to the June Board on the 22/23 spend with narrative <p>There were no comments from the Board</p> <p>The Board noted the update.</p>
5.0	AOB
	None to note

Havering ICB sub-committee - Actions Log

OPEN ACTIONS						
Action ref:	Date of meeting	Action required	Lead	When	Notes	Status
ACT001	10.05.23	Questions from the Public EP to investigate how the Havering ICB sub-committee can be publicised more widely.	EP	End of May		Complete – Meeting to be advertised in the Living Newsletter from July 2023 onwards. This will reach around 60K residents.

Havering Borough Partnership Board

June 2023 – for virtual sign off and formal noting at PBPB on 12 July 2023

Title of report	Better Care Fund (BCF) 2023-25
Author	Pete McDonnell - Older People and Frailty Programme Lead BHR places, NHS NEL Laura Nielson – Assistant Director Joint Commissioning
Presented by	Email sign off.
Contact for further information	peter.mcdonnell1@nhs.net laura.neilson@havering.gov.uk
Executive summary	<ul style="list-style-type: none"> • The Better Care Fund is the joint pooled health and social care fund • The total pooled budget for 23/24 is £36m. • The budget is a combination of joint pooled funds between the LA (Local Authority) and NHS e.g. reablement funds and services that support the system and provide an integrated offer, mainly around intermediate care • The BCF has a set of (Key Performance Indicators) KPIs and required an estimated demand and capacity plan for 23/24. • The BCF has been extended for a 2-year period by NHSE with the aligned uplifts and budgets for the same period to enable longer term planning • Recommendations: To note detail and approve the 23-25 BCF.
Action required	Note and Approval.
Previous reporting	An overview of the BCF was presented to the board in January 2023 and there was an update (Attached)
Next steps/ onward reporting	<ol style="list-style-type: none"> 1. NHSE (NHS England) formal sign off route is by the Havering Health and Wellbeing Board (HWBB) on 29 June 2023. 2. The Submission to NHSE is due on 29 June 2023.
Conflicts of interest	None identified.
Strategic fit	The BCF is a national requirement by NHSE.
Impact on local people, health inequalities and sustainability	<ul style="list-style-type: none"> • Prevents local people needing hospital admission • Supporting the reduction in length of hospital stay • Supports keeping people well at home
Impact on finance, performance and quality	<ul style="list-style-type: none"> • The total pooled budget for 23/24 is £36m. • The BCF sets KPIs for admissions avoidance, falls, discharge to usual place of residence, reablement and residential and nursing admission
Risks	<ul style="list-style-type: none"> • Any future financial efficiencies required that may impact the budget

1 Purpose of the report

- 1.1 To brief the Place Based Partnership on the 23-25 BCF plan and spend and seek approval.

2 Background

- 2.1 The BCF is a national programme to pool resources and budgets between LAs and the NHS and to support the integration of health and social care. The BCF consists of:

- A narrative plan written or influenced by local partners
- A template that includes
 - Budget and projected spend
 - A set of KPIs
 - A demand and capacity plan

3 Key Elements of the 2023-25 BCF:

3.1 Finance:

	23/24 Allocation
Disabled Facilities Grant	£2,056,802
Improved Better Care Fund	£6,824,956
NHS Minimum Fund	£22,771,397
NHS Additional Funding	£572,000
LA Additional Funding	£873,730
Local Authority Discharge Fund	£956,848
ICB Discharge Funding	£1,762,000

Total	£35,817,734
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3.2 KPIs:

KPI	Target
Admissions avoidance	Have a maximum of 689 admissions for known conditions
Emergency Hospital admissions due to falls	To reduce falls presentations by 2%.
Discharge to usual place of residence	Maintain 90.4% performance.
Residential Admissions	550 per 100,000 pop.
Reablement - those still at home 91 days post discharge	88%

3.3 Demand and Capacity:

3.3.1 6 areas are covered including:

1. Urgent Care response - There is heavy demand on this service
2. Rehab in the community – There is heavy demand on this service
3. Rehab in a bedded setting - capacity available to meet demand
4. Reablement @ home - Capacity available to meet demand
5. Reablement in a bedded setting - Capacity available to meet demand
6. Social care VCS - Home and Settle - Capacity available to meet demand

3.4 The narrative:

National Condition 1	A jointly agreed plan between local health and social care commissioners, signed off by the HWB
National Condition 2	Implementing BCF Policy Objective 1: Enabling people to stay well, safe and independent at home for longer
National Condition 3	Implementing BCF Policy Objective 2: Providing the right care, at the right place, at the right time
National Condition 4	Maintaining the NHS's contribution to adult social care (in line with the uplift to the NHS minimum contribution to the BCF), and investment in NHS commissioned out of hospital services

3.4.1 Key local elements for 23-25:

- Enable people to stay well, safe and independent at home for longer
- Provide the right care in the right place at the right time

3.4.2 Management of the BCF:

- This is through the *BCF Executive group*, which is BHR places wide.
- The *Joint Commissioning Board* formally signed off any changes, spend etc.

3.4.3 Section 75 Agreement:

- This is currently BHR places and will be disaggregated during 23/24, for a Havering Place agreement by April 2024.
- For 23/24 the Section 75 variation letter will be issued and signed at place.

4 Timeline for sign off

4.1 All plans are to be submitted by **28 June 2023**, and will be assured and moderated regionally, as well as calibrated across regions. Following this, plans will be put forward for approval by NHSE, in consultation with DHSC and DLUHC, with approval letters issued (giving formal permission to spend the NHS minimum) by **8 September 2023**.

4.2 Local sign off is at the HWBB on 29 June 2023.

Attachments

Previous Placed Report



Havering Better
Care Fund Presentat

23-25 HWB Report



HWBB Cover sheet
BCF June 2023.docx

End

Pete McDonnell - BHR Places, NHS NEL
Laura Nielson – LB Havering